Resource Management Tactical Course

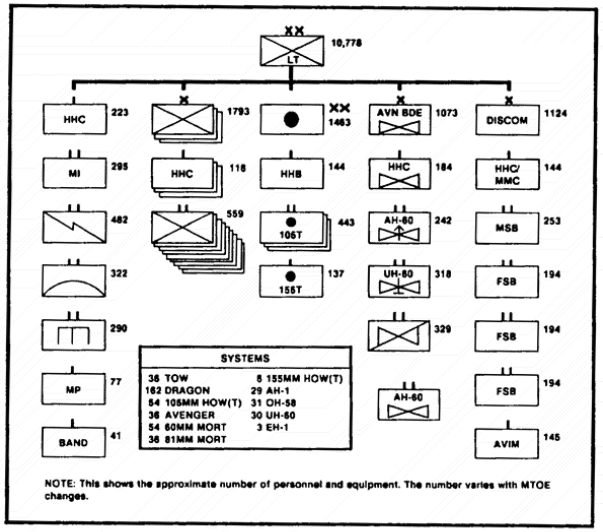
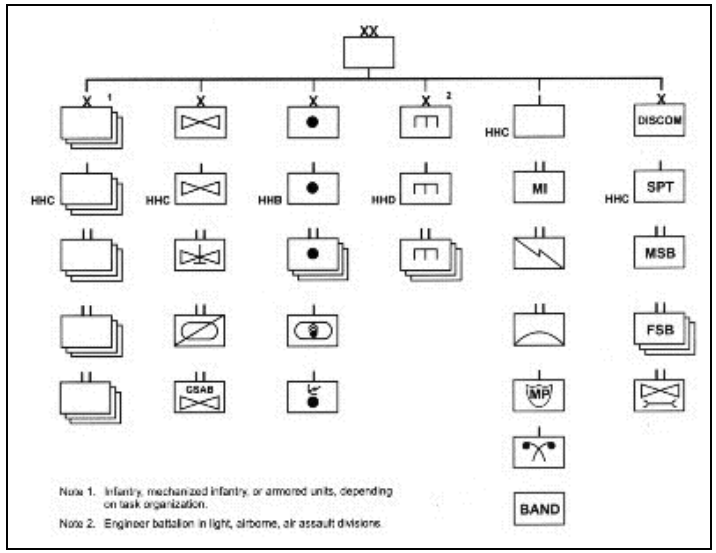
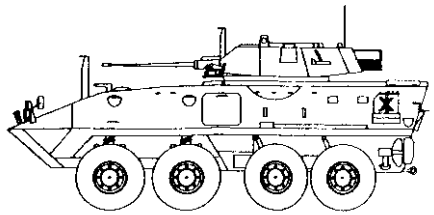
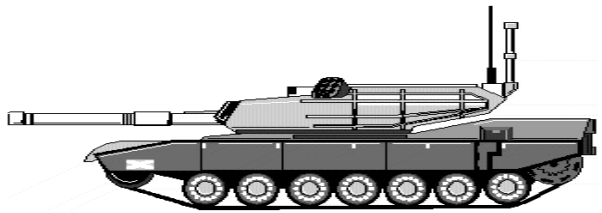


Figure 1-1. Light infantry division







Resource Management Tactical Course

Warrior Funding: Getting the right do
to the right place, at the right time!

Comptrollership

Task: Identify Resource Management functions, roles, responsibilities, and duties performed in a Tactical Unit or Environment

Conditions: Given a tactical unit scenario.

Standards: List the staff functions of a Resource Manager at the Tactical

Doctrine on Comptrollership

Ensuring resources are available when needed and assisting the commander in maintaining fiscal responsibilities

JPUB 1-06

The resource manager (RM) mission is to analyze the commander's tasks and priorities, and to identify the resource requirements that will enable the commander to accomplish the mission.

FM 1-06

Comptrollers are:

- Critical enablers
- At all levels and across the entire spectrum of command
- Commander's are ultimately responsibility for Resource Management

Sometimes it is an additional duty

Tactical Comptrollership Responsibilities: Ensuring Resources are Available

- What: weapons, vehicles, personnel, all classe supply, and support systems are mission ready

- How do you do that?
  - PPBE
  - Making maximum use of limited dollars
  - Understanding requirements and justifying
  - Know what MDEPs/AMSCOs do for the com

- Provide credible advise and recommendations

- Stewardship

What does a Comptroller do?

- Ensure Mission funding is provided
  - acquiring the dollars or coordinating with the bil
  for reimbursement
- Reduce Impact of operations funding requirem on readiness
  - ensuring decrements don’t stop mission accompl
- Prevent funding shortfalls
  - accurate requirements submission to higher
  - cost determination, capture, and revenue genera
  - UFR and decrement process
- Conduct detailed resource management plann

Actual RM Mission

As a Combat Multiplier,

1AD's ACSRM provides resource management guidance and oversight for funding, personnel, and assets, thus allowing *America's Tank Division* the maximum capability to effectively accomplish its mission throughout the entire spectrum of contingency and peacetime operations.

Actual RM METL at Division Level

Supply funding and manpower resources in support of commander's mission requirements.

Provide **advice and guidance** concerning resources to commanders and activity chiefs.

Issue instructions for the development and preparation of the program and budget.

Develop performance factors, analyzing capabilities based on resources available, and then recommending appropriate funding to implement approved programs.

Evaluate organizational structure and functional responsibilities, conduct work analyses and studies of organizational problems for the purpose of recommending improvements.

Act as the **'honest brokers'** concerning the allocation of resources

How does all this get done?

- Plan (REQ DOCs)
  - Executive Guidance
  - National Military Strategy
  - Quadrennial Defense Review
  - The Army Plan (TAP)
  - Operations Orders and Plans
  - Commander's Narratives (USR/ISR)
  - CINC IPLs/FYDP
  - Schedule 8 – MACOMs
  - TOE and TDA Documents
- Program
  - POM/BES/PRESBUD
  - PEGS
  - MDEP Managers (QLOG, W2ID)
  - Program Managers (MACOM - .f)
  - TRM (03 = 99, 00, & 01)

- Budget
  - House and Senate Bill
  - Appropriation & Authorization Bills
  - The President's Budget (Public Law)
    - 13 Appropriation & Authorization Bills
    - AMSCO (111000.0012)
      - BA 1
      - BA 2
      - BA 3
      - BA 4
- Execute
  - CBE
  - FAD
  - Monthly PBACs/QTRLY ALLOT
  - Mid-Year Review
  - Year End Close Out

Peripheral RM stuff

SSF

BRAC

A-76

GPC

MANPOWER

CONOPS

FHP

FORCMOD

SFDLRs

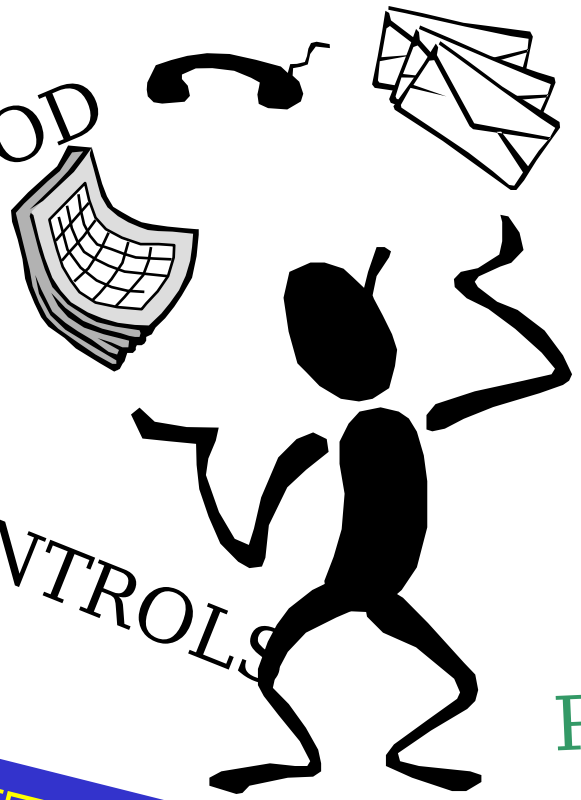
TRM

MGMT CONTROLS

GTC

OPTEMPO FENCE

DTO



AUDIT & JOINT REVIEW

Professional Certifica

EPA

QOL

CIVPAY

SJA

DOC

STAFF Boiler Plates

The RM's Impact to the Mission

"Not a spoon of food is served, not a bullet is fired, not a vehicle starts, and not a soldier gets trained unless a RMer does something." BG James M. Campbell ADC (S), 25 ID(L)

- Training conducted IAW TRM and Commander's guida
  - METLs are evaluated and validated
  - Soldiers/Crews are trained and certified
- Equipment maintained at 10/20 or FMC standards
- New equipment is fielded
- CIF stocks are replenished
- Supplies are on hand
- Joint & CTC exercises are conducted
- Automation equipment installed
- QOL improved
- Units are ready for their wartime mission

Other Staff that Impacts RM

- **G1** (Manpower): orders, Positions, entitlements
- **G2** (Intel): Special Programs
- **G3** (OPS): guidance, training, special programs
- **G4** (Logistics): Majority of work: supplies, Stock Fund, equipment, requisitions, credits, automation, property
- **G5** (Civil Affairs): local community requirements
- **G6** (Signal): radios, systems, automation
- **SJA** (Legal): guidance, reference, review
- **Contracting**: acquisition
- **DFAS/Finance**: true accountant, payments, systems support, Joint Review, guidance
- **DMSO** (Medical): Medical supplies, issues, requirements
- **Aviation**: Largest budget, special programs- FHP

Day to Day

- Acquire, distribute, and control funds
- Monitor execution by APC, AMSCO, MDEP
  - Stock Fund (ILAP, ODS, STANFINS)
  - Non Stock Fund (DCAS, STANFINS)
- Certify funds: obligating documentation
  - Commit & Obligate through automation systems (DCAS)
- Advise
- Plan
- Coordinate

RM ACRONYMS

1 OF 4

ACRONYM	FULL LETTER
ABF	AVAILABILITY BALANCE FILE
AFP	ANNUAL FUNDING PROGRAM (=AFT)
AFT	ANNUAL FUNDING TARGET (ANNUAL BUDGET)
AIMI	AVIATION INTENSIVELY MANAGED ITEMS
AMDF	ARMY MASTER DATA FILE
AMSS	ARMY MATERIAL STATUS SYSTEM
AOAP	ARMY OIL ANALYSIS PROGRAM
AOG	AIRCRAFT ON GROUND (DEADLINED AIRCRAFT)
APC	ACCOUNTING PROCESSING CODE
ARI	AUTOMATIC RETURN ITEM CODE
ASL	AUTHORIZED STOCKAGE LIST
AWCF	ARMY WORKING CAPITAL FUND (FORMALLY CALLED AS STOCK FUND)
BLTM	BATTALION LEVEL TRAINING MODEL
CCK	CONTRACTING COMMAND-KOREA
CEAC	COST AND ECONOMIC ANALYSIS CENTER
CFSR	CONTRACT FIELD SERVICE REPRESENTATIVE
CFT	CONTRACT FIELD TEAM (I.E. DYNCORP)
DBOF	DEFENSE BUSINESS OPERATION FUNDS
DCAS	DATABASED COMMITMENT ACCOUNTING SYSTEM
DI	DUE-IN
DIC	DOCUMENT IDENTIFICATION CODE (A0A, AE1, D6A, D6S,.....)
DO	DUE-OUT

RM ACRONYMS

2 OF 4

ACRONYM	FULL LETTER
DON	DOCUMENT ORDER NUMBER
DSU	DIRECT SUPPORT UNIT
EETF	ELECTRONIC EQUIPMENT TESTABLE FACILITY (LOCATED AT CP EAGLE)
FAD	FUNDING AUTHORIZATION DOCUMENT
FAIT	FORWARD AREA INSPECTION TEAM
FEDLOG	FEDERAL LOGISTICS
FRA	FORWARD REPAIR ACTIVITY
GSRA	GENERAL SUPPORT REPAIR ACTIVITY (REPAIR COMPONENT; FUNDED BY STOCK FUND)
GSRP	GENERAL SUPPORT REPAIR PROGRAM (REPAIR END ITEM, FUNDED BY EUSA OMA)
HA	HEADQUARTERS ACTIVITIES (INCLUDES HHC 2X, MP, BAND & ALL STAFF'S & ACTIVITIES)
ILAP	INTEGRATED LOGISTICS ANALYSIS PROGRAM
KSC	KOREAN SERVICE CORPS
LIN	LINE ITEM NUMBER
MATCAT	MATERIAL CATEGORY (B,G,H,K,L,M,etc……)
MCA	MILITARY CONSTRUCTION ARMY
MIPR	MILITARY INTER-DEPARTMENTAL PURCHASE REQUEST (DD FORM 448)
MPA	MILITARY PERSONNEL ARMY
MRC	MAINTENANCE REPAIR CODE (SFDLR WHEN MRC='D' OR 'L')
MRO	MATERIAL RELEASE ORDER (A5A, D6K, D6S)
MSC-K	MATERIAL SUPPORT CENTER -KOREA
NAP	NET ASSET POSTURE NAP =OH +DI - DO
NBC	NUCLEAR, BIOLOGICAL, CHEMICAL SUPPLIES

RM ACRONYMS

3 OF 4

ACRONYM	FULL LETTER
NRTS	NOT REPARABLE THIS STATION
O/H	ON HAND
OCIE	ORGANIZATION CLOTHING INDIVIDUAL EQUIPMENT
OMA	OPERATIONS AND MAINTENANCE ARMY
OPA	OTHER PROCUREMENT ARMY (OMA VS. OPA)
OPRED	OPERATIONAL READINESS (TRAINING INFRASTRUCTURE)
OPTEMPO	OPERATIONAL TEMPO
OSMIS	OPERATING AND SUPPORT MANAGEMENT INFORMATION SYSTEM
OT	OBLIGATION TARGET
PBAC	PROGRAM BUDGET ADVISORY COMMITTEE
PBG	PROGRAM BUDGETED GUIDANCE
PLL	PRESCRIBED LOAD LIST
PNVS	PILOT NIGHT VISION SENSOR FOR AH-64 HELICOPTER
PR&C	PURCHASE REQUEST & COMMITMENT (DD FORM 3953)
RAC	RETURN ADVICE CODE; 1V (IN-COUNTRY FIX), 1Z (PASS TO CONUS), 1W (NO CREDIT)
RC	RECOVERABILITY CODE
RIC	ROUTING IDENTIFIER CODE
RL	RETENTION LEVEL
RO	REQUISITION OBJ ECTIVE (AUTHORIZED STOCKAGE LEVEL)
ROD	REPORT OF DISCREPANCY
RON	REQUISITION ORDER NUMBER
ROP	RE-ORDER POINT

RM ACRONYMS

4 OF 4

ACRONYM	FULL LETTER
RX	REPARABLE EXCHANGE
SAF	SUBJ ECT AVAILABILITY OF FUNDS
SAMS	STANDARD ARMY MAINTENANCE SYSTEM
SARSS	STANDARD ARMY RETAIL SUPPLY SYSTEM
SFDLR	STOCK FUNDED DEPOT LEVEL REPARABLE
SPBS-R	STANDARD PROPERTY BOOK SYSTEM - REDESIGN
SRC	STANDARD REQUIREMENT CODE
SRC	SENIOR RESOURCE COUNCIL (GO LEVEL EUSA PBAC MEETING)
SSA	SUPPLY SUPPORT ACTIVITY (B/302D FSB, B/2D FSB, C/702D MSB, A/702D MSB, 602D)
SSF	SINGLE STOCK FUND
STAMIS	STANDARD ARMY MANAGEMENT INFORMATION SYSTEM (ULLS, SAMS, SARSS, ETC,..)
STANFINS	STANDARD FINANCIAL SYSTEM
STARFIARS	STANDARD ARMY FINANCIAL INVENTORY ACCOUNTING AND REPORTING SYSTEM
TA	TYPE ACTION CODE (USING BY FINANCE FOR ACCOUNTING)
TAADS-R	THE ARMY AUTHORIZATION DOCUMENT SYSTEM-REDESIGN
TADS	TARGET ACQUISITION DESIGNATION SIGHT FOR AH-64 HELICOPTER
TMMC	THEATER ARMY MATERIAL MANAGEMENT CENTER
TRA	THEATER REDISTRIBUTION ACTIVITY
TRM	TRAINING RESOURCE MODEL
UFR	UNFINANCED REQUIREMENT
UIC	UNIT IDENTIFICATION CODE
ULLS-G	UNIT LEVEL LOGISTICS SYSTEM- GROUND

Final Thought

“Ensure you do everything possible to give these soldiers guarantee that they’ll come back alive.” COL Marcus A.

Comptrollership

Task: Identify Resource Management functions, roles,
responsibilities, and duties performed in a Tactical Unit or Environment

Conditions: Given a Tactical unit scenario

Standards: List staff function roles of a Resource Manager in a TOE unit